

Anchorage Municipality Subregion

Subregional Description and Overarching Priorities

Anchorage is Alaska’s economic hub and largest city, with an enviable location at the heart of spectacular outdoor recreation settings, including the half million-acre Chugach State Park. Despite these strengths, Anchorage is too often seen as a place to pass through on the way to “real Alaska.”

With a new generation of smart investments, Anchorage’s mix of urban and wild could rival the world’s premiere outdoor recreation *destinations*. Continuing the partnerships started through this planning process will help reach this potential and provide more appealing, diverse year-round outdoor experiences, both for residents and visitors. Key improvement themes include making downtown more walkable and vital (and a trail hub!), improving gateways into Chugach State Park, connecting trail systems within and through town, and developing a handful of world-class outdoor recreation experiences that give visitors incentive to spend “one more day.”



“Everything that is iconic about Alaska, what people most love, is found here – mountains and glaciers, fish and wildlife, rich interesting history. We need to start taking more advantage of what we’ve got.” *Anchorage SCORP team member*

Members of the Anchorage Subregion SCORP Team

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Josh Durand*, Steve Rafuse, MOA Parks
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Ben Corwin, Ricky Gease, Chugach State Park
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Daniel McKenna-Foster, MOA Planning

Brad Coy, MOA Traffic Engineering
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Bill Popp, Anchorage Economic Development Corporation
Jim Kubitz, Alaska Railroad
Lee Bolling, Singletrack Advocates
Amanda Moser, Downtown Partnership
*Note** Josh & Amanda have left these positions

Strengths of Subregional Outdoor Recreation

- A generous system of in-town parks, open space, and greenbelts, and backs up against Chugach State Park with its peaks and spectacular wilderness landscapes. These nature-based attractions are matched with a diverse array of lodging, restaurants, shopping, museums, conference facilities, and other commercial services.

- Unique opportunities include quick access to alpine terrain and frequently seen wildlife: diverse bird species, salmon in greenbelt creeks, and North America’s largest concentration of late summer moose. Bears and lynx, while less common, are not rare.
- A superb system of in-town, year-round trails: paved multi-purpose trails including the “Moose loop”, the Alaska Long Trail, dog mushing and single-track bike trails, and an array of playfields, developed parks, and large open space tracts
- World-class snow season recreation including nearby alpine and backcountry skiing, miles of winter bike trails, and America’s best system of groomed cross country skiing trails—the trails that helped bring home America’s first ever cross country skiing Olympic gold medals!
- The region’s unique, indigenous heritage, reaching back thousands of years and alive today, including the Native Heritage Center.
- Energetic outdoor recreation and economic development organizations, including: Anchorage Park Foundation, Visit Anchorage, Anchorage Economic Development Corporation, Nordic Skiing Association of Anchorage, Alaska Trails, Singletrack Advocates, and Alaskan Sled Dog and Racing Association.
- A collection of established year-round festivals and events.



“We need more places to hike, more trailhead parking. Existing trailheads are overflowing.” (Workshop participant)
Photo, Chris Beck

Challenges Impacting Regional Outdoor Recreation

Despite the city’s existing and potential strengths, Anchorage is not yet the globally competitive outdoor recreation destination it could be. Challenges include:

- The lack of easy connections (other than driving) between outdoor attractions and residences/lodging
- The growing mismatch between parking demand and trailhead parking capacity in Chugach State Park.
- Lack of any truly world-class summer outdoor attractions – like a high-quality alpine loop trail, an alpine hut to hut system, or privately operated facilities (“bistros”) along city trails, offering places to stop, get warm, meet friends, and enjoy food and drink year-round.
- Several missing links in what is *almost* a truly remarkable, city-wide trail system.
- Funding shortfalls including a persistent lack of sufficient funding to sustain and improve Chugach State Park trails and trailheads.
- A lack of facilities, programs, and marketing needed to make Anchorage’s six month winter a real attraction, helping to extend visitors and visitor spending year-round.
- Anchorage’s only compact, walkable, mixed use, tourist friendly district is the city’s currently less-than-inviting downtown.

- The mile-wide gap between Chugach State Park and the current boundary of Municipality's Parks and Recreation Service District. This leaves one of the Anchorage's most important and rapidly growing recreation areas without a clear source of funding or management.
- The need for stronger collaboration between key outdoor recreation providers, including MOA, Chugach State Park, USFS, BLM, and visitor industry and non-profit community organizations.
- Resistance by some neighbors and current users to the trail and trailhead projects needed to respond to new uses and growing demand, and to replace older, poorly designed trails with more sustainable routes and materials.

Outdoor Recreation Vision

Anchorage is a world-class, year-round outdoor recreation community, a destination sought out by both residents and travelers for its trails, parks, wildlife, diverse cultures, and for the easy connections between these attractions and vibrant, walkable, mixed-use commercial districts.

Outdoor Recreation Objectives, Strategies, and Initiatives

The Anchorage Subregion SCORP Team was organized as part of this 2023-27 SCORP update. The team brought together partners with interests and responsibilities in outdoor recreation issues, opportunities, and challenges, including partners responsible for providing outdoor recreation services, programs, and facilities. In addition to the introductory material above, their work, presented below, includes:

- Regional objectives, standardized statewide, that emerged through the shared work of the regional working groups
- Strategies and initiatives to reach these objectives; "initiatives" include specific projects and programs as well as broader opportunities

Specific projects and programs identified in this section are examples of priorities that meet SCORP Statewide Goals and respond to LWCF criteria. **This is NOT an exclusive or complete list of all worthy outdoor recreation projects; other projects not included here may be equally eligible for LWCF funding.** Continued subregional collaboration to plan and implement additional projects, programs and partnerships is welcomed and encouraged. Likewise, more work is needed throughout Alaska so regional interests can come together, define their recreational vision and identify their priorities, as has been done in this subregion. *(See template in Appendix 8 for more details on this process.)*

Objective 1. Build strong partnerships to better identify and deliver quality outdoor recreation opportunities

Strategies:

- Improve collaboration and capacity for action between the Municipality of Anchorage, Chugach State Park, Anchorage Park Foundation, AK Dept of Transportation and Public Facilities, Visit Anchorage, BLM, Anchorage Economic Development Corp, outdoor recreation non-profits and businesses, and other parties as needed
- Focus planning and improvements that are good for residents and good for visitors
- Engage the public in planning for outdoor recreation infrastructure – “talk to people!”
- Incorporate the shared subregional recommendations of this SCORP section into the plans and priorities of local partners

Identified Initiatives	Potential Partners
1) Develop a comprehensive Chugach State Park Front Country and Anchorage Hillside Access and Trails Plan (<i>see objective 3 for details</i>)	Chugach State Park, DNR’s Division of Mining Land and Water, Municipality of Anchorage, and BLM, working with user groups, adjoining private landowners
2) Carry out a planning process to open military land east of Muldoon for outdoor recreation – “good for the entire underserved east side of town”	Key partners: Joint Base Elmendorf Richardson (JBER), MOA, CSP; BLM, JBER MWR and USARAK
3) Plan a route and extend the Alaska Long Trail north and south from Anchorage	Key partners: Anchorage Park Foundation, BLM, Alaska Trails, DOT/PF, AKRR, CSP, Eklutna Village
4) Hold at least two annual meetings of key local partners, “so we know what everybody’s up to, and can better work together”	<i>Convener – Anchorage Park Foundation, as part of established quarterly meetings</i>
<ul style="list-style-type: none"> ● Marketing: Identify shared interests, goals, messages, and opportunities ● Projects and programs: Identify shared investment priorities and funding strategies 	<i>See info below in objective 6 for details</i> <i>See info below in objective 2 for details</i>

Objective 2. Expand funding for outdoor recreation infrastructure and programs

Strategies:

- Increase odds of receiving funding by pursuing projects that generate “one more day” of visitor spending in Anchorage and bring substantive benefits to Anchorage residents
- Develop new ways to link growth in recreation demand with growth in revenues

Identified Initiatives	Potential Partners
1) Continue to take advantage of established funding mechanisms	Same as identified in Objective 1: MOA, CSP, Park Foundation, Visit Anchorage, BLM, outdoor recreation economic development nonprofits and businesses
<ul style="list-style-type: none"> ● Continue to offer and secure support for annual MOA outdoor recreation bonds, by delivering clear tangible benefits to voters ● Participate in DOT/Muni “MTP 2040 Long Range Plan” process, necessary for projects to be added into AMATS and State’s TIP (Transportation Improvements Program) ● Inventory and prepare a shared calendar of existing Federal and State funding opportunities 	

<p>2) Improve revenue generating potential of CSP</p> <ul style="list-style-type: none"> ● Expand capacity to serve larger visitor volumes and generate more program receipts at select Chugach SP trail heads ● Improve parking areas, including installing modern credit card fee stations (<i>see more details in objective 7</i>) ● Expand capacity of CSP to support guided commercial hikes/bike/skiing, hut to hut systems ● Improve options for State (and Municipality) Parks to lease land for commercial uses that support outdoor recreation 	<p>Chugach State Park, with support from partners above</p>
<p>3) Expand options for generating recreation revenue in the MOA</p> <ul style="list-style-type: none"> ● Explore options for generating more fees from recreation use, including “Parking benefit districts” – use the resulting funds to maintain and improve local trails ● Explore options for MOA to provide more regular funding for trails and other outdoor recreation facilities where these support local business and increased local tax revenues: “We can’t rely just on bond measures” ● Extend the MOA Park and Recreation service area boundary . 	<p>Same as “a” above</p> <p><i>Note: this is done in Juneau and now in Fairbanks – see statewide Goal 2</i></p>
<p>4) Seek out federal highway/infrastructure funds now available to support active transportation and walkable, safe complete streets</p>	<p><i>See statewide Goal 6</i></p>
<p>5) Bring together outdoor recreation, health, and economic development interests to coordinate funding strategies</p>	<p>Same as “a” above</p>
<p>6) Get the funds to do the planning needed to move good concepts to shovel ready status</p> <ul style="list-style-type: none"> ● Use the planning process to produce an inventory of quality, shovel ready outdoor recreation products, to be able to respond quickly when federal, state or local funding becomes available 	<p>Same as “a” above</p>

Objective 3. Foster stewardship of cultural and natural resources

Strategies:

- Work with partners to better celebrate and integrate diverse cultures, art, and heritage into outdoor recreation experiences
- Invest in indigenous place names, wayfinding and storytelling, to respect the long history of native people on this land, and to add value for users that comes from better understanding indigenous cultures, heritage and current lives
- Plan, locate, construct, maintain trails, parks and other recreation facilities, and manage outdoor recreation use, to minimize environmental impacts (and reduce maintenance costs)

Identified Initiatives	Potential Partners
<p>1) Expand indigenous placemaking and wayfinding</p> <ul style="list-style-type: none"> ● Improve physical infrastructure, signage, art and other information; at select cultural sites, heritage and cultural tourism trails ● Transform experience of existing facilities through interpretive information, for example, 	<p>Eklutna and Cook Inlet Region Incorporated, Southcentral Regional Foundation, Anchorage Park Foundation, Native Heritage Center, Anchorage Museum, MOA, Chugach State Park, BLM</p>

<p>explaining how modern trails along creeks follow ancient pathways</p> <ul style="list-style-type: none"> ● Bring new, more diverse voices into outdoor recreation planning and decision making 	
<p>2) Expand the array of outdoor heritage stories and places reflecting Anchorage’s diverse history, including WWII and cold war history</p>	MOA, Chugach State Park, Nordic Ski Club, Arctic Valley Ski club, JBER
<p>3) Incorporate art into public parks, including both static features like sculptures and activities like outdoor music or theatrical events</p>	MOA, Chugach State Park, Arctic Valley Ski club, volunteer organizations
<p>4) Secure upfront funding so trails, parks and other recreation facilities are “built to last”</p> <ul style="list-style-type: none"> ● Emphasize upgrades to trails in the most heavily used front entrances to CSP ● Where appropriate install paved bike trails to minimize ongoing repairs and maintenance 	Chugach State Park, MOA, AK DOT/PF, BLM
<p>5) Support trail user stewardship education programs</p> <ul style="list-style-type: none"> ● Improve education for trail users (dogs, speeds, use during mud seasons) to reduce conflicts and sustain trail quality ● Establish a Chugach State Park Trail Ambassador program as a statewide model to provide outreach and education to users for trail stewardship “stay on the trails!” 	Chugach State Park in cooperation with non-profit trail advocacy groups

Objective 4. Provide equitable access to outdoor experiences including youth and those underrepresented

Strategies:

- Identify and work to lower barriers to participation in outdoor activity
- Provide diverse outdoor recreation opportunities in all areas of the Municipality, particularly “close to home” options so everyone can enjoy convenient, daily access to active, healthy, fun outdoor activity
- Be inclusive in the recreation planning process, bringing in voices that may not traditionally have been involved, as well businesses and health and economic development advocates.

Identified Initiatives	Potential Partners
<p>1) Conduct surveys to identify the barriers to participation in outdoor activity, especially in winter, and develop specific projects and programs to address these challenges</p>	
<p>2) Expand “soft” <u>programs</u> that encourage outdoor recreation participation</p> <ul style="list-style-type: none"> ● Improve access, for example through low-cost rental gear, and adult skills programs 	Partnerships with community service programs including:

- Improve participation by youth, using in-school and other affordable “gateway” skills training programs

MOA, Park Foundation, School District, USFS Children’s Forest Program, Anchorage Campfire, health-based non-profits, user groups, businesses

3) Improve access to trails/parks *facilities*, focusing on areas of the community that are lacking

- Improve options to reach outdoor recreation destinations without driving a car or increasing parking lot size, including shuttle service/bus service to CSP trailheads, particularly Glen Alps
- Extend trail systems to and through underserved areas, to provide easy access to trails and parks, schools, and commercial destinations Muni-wide – *see objective 7 below*
- Continue to develop Anchorage Park Foundation’s “inclusive playgrounds” projects and programs
- Develop a “Schools on Trails” program; every student should be able to walk/bike safely from an indoor classroom to an outdoor classroom

4) Expand support for outdoor recreation programs serving youth including Junior Nordic and Trailside Discovery

Objective 5. Guide growth to increase the benefits of outdoor recreation and provide a spectrum of high-quality outdoor recreation experiences

Strategies:

- Create and update approved Municipal and State plans affecting outdoor recreation with improved collaboration between outdoor recreation providers
- Providing a spectrum of outdoor recreation experiences, from high volume, busy developed places, to tranquil, lightly used areas, and places in between
- Meet interests of categories of outdoor recreation users, considering the varied interests of current and prospective residents and businesses, independent and cruise travelers, travelers coming on business or visiting friends and relatives

Identified Initiatives	Potential Partners
<p>1) Implement and update MOA Plans, including the AMATS Non-Motorized Plan and Department of Parks Master Plans¹</p>	<p>Municipality of Anchorage, Anchorage Assembly, affected stakeholders</p>
<p>2) Develop a comprehensive Chugach State Park Front Country and Anchorage Hillside Access and Trails Plan</p> <ul style="list-style-type: none"> ● Update the CSP Management, Access and Trails Plans, to address new activities, growing demand ● Define desired “intensity of recreation use zones” across access points; implement these use zones through improved access, wayfinding, marketing ● Design facilities to reduce crowding, perception of crowding, e.g., through one way loop trails 	<p>Chugach State Park, DNR’s Division of Mining Land and Water, Municipality of Anchorage, BLM, Anchorage Park Foundation, working with user groups, adjoining landowners</p>
<p>3) Further strengthen and implement policies that reserve trails when private land is subdivided, especially parcels bordering Chugach State Park.</p>	<p>Municipality of Anchorage, Anchorage Assembly, Chugach State Park</p>

<ul style="list-style-type: none"> ● Improve these policies as part of the plan above ● Establish a north south trail that contours through the Chugach front range would build a better case for these connections. 	
4) Extend the Municipal Recreation Service areas (Anchorage and Eagle River) though the full Hillside and Arctic Valley into Chugach State Park (as called for in MOA Hillside District Plan)	Municipality of Anchorage, Anchorage Assembly, Chugach State Park
5) Offer more convenient, accessible outdoor recreation opportunities like those found in resort communities. <ul style="list-style-type: none"> ● Investigate options for more lodging immediately adjoining open space recreation areas ● Provide trail side food and shelter (see objective 4) ● Make downtown a true trails hub for both short (loop trips to Westchester, Ship Creek) and longer (Moose and Summit to Sea) trail experiences 	Municipality of Anchorage, Anchorage Assembly, Chugach State Park; businesses and non-profit use organizations

Objective 6. Improve information on the availability of outdoor recreation resources

Strategies:

- Invest in marketing that helps attract and keep visitors in town, helps residents better understand outdoor opportunities, and adds value to existing trails and parks
- Provide information that creates pre-visit interest and provides practical details for travelers about Anchorage’s diverse, four-season outdoor recreation opportunities

Identified Initiatives	Potential Partners
1) Attract more visitors and longer stays by continuing to improve four season outdoor recreation destination marketing <ul style="list-style-type: none"> ● Outdoor recreation providers should continue to work with Visit Anchorage to add detail on high value outdoor attractions: winter and summer cross country ski, fat-bike, mountain bike trails, wildlife viewing, late winter/early spring “sunburn season” snow sports ● Add a small set of personalized “great ways to spend an active day or two in Anchorage”, in four seasons ● Coordinate with Visit Anchorage to provide an annual spring update to visitor center volunteers on OR opportunities 	Visit Anchorage, Park Foundation, Downtown Partnership, MOA, AEDC, CSP, BLM, AK Trails
2) Improved practical advice and wayfinding Use a range of traditional and modern tools, from physical signs and information centers to on-line and virtual reality information. <ul style="list-style-type: none"> ● Upgrade wayfinding starting from downtown and other concentrated accommodations area, for example: <i>two-hour</i> walking loops; <i>four-hour</i> adventures on bike/ski trails, CSP hikes, and <i>day adventures</i> like trips to Girdwood, Portage. ● Continue to work to improve wayfinding on the Moose Loop and other greenbelt trails, including connections from CSP, 	Visit Anchorage, Anchorage Park Foundation, ATIA, Alaska Trails, Alaska DPOR, user groups, MOA Parks and

<p>Hillside to Far North Bicentennial Park to Chester, Campbell, Coastal, and Long Trail</p> <ul style="list-style-type: none"> • Develop low cost “tear sheets” with maps of trails and nearby walking routes/attractions for downtown visitors • Be efficient in providing wayfinding information, for example using existing signposts for Moose Loop and Long Trail logos where these routes coincide with other established paved trails 	<p>Traffic Engineering, BLM, DOT/PF</p>
<p>3) Explore options to reduce cost of and add funds for wayfinding materials and planning, without reducing quality</p> <ul style="list-style-type: none"> • Document current costs for planning, building, installing wayfinding signage and maps • Look at precedents nation-wide for options to reduce signage costs • Add wayfinding funding to annual MOA Transportation bond, perhaps as a pilot project 	<p>MOA, Visit Anchorage, Park Foundation, AK Trails, CSP, BLM, User groups, DOT/PF</p>
<p>4) Produce an annual summary of outdoor recreation use with visitor counts, visitor spending, and local government revenues</p>	<p>MOA, Visit Anchorage, Park Foundation, CSP, BLM</p>

Objective 7. Expand and improve the overall supply of quality outdoor recreation opportunities

Strategies:

- Promote and develop Anchorage as a year-round outdoor recreation “resort destination,” including wildlife viewing, mountain biking/fat tire biking, skiing, snow machining
- Take more advantage of Chugach State Park as an accessible alpine destination
- Help make downtown, and other commercial areas more lively, walkable, mixed use, and concentrated year-round destinations, connected to the Moose and Long Trail
- Expand and better maintain and connect paved multi-use trails, with better connections between lodging, commercial and residential neighborhoods, and Chugach State Park
- Work to bring out the shared interest of different recreation user groups, and reduce conflicts, through more extensive public planning processes (Objectives 1 and 5) and by expanding and dispersing recreation use (Initiatives below)

Identified Initiatives	Potential Partners + Notes
<p>1) Improve in-town trail connectivity including gaps in the Moose Loop trail and related local “on and off-ramps”</p>	<p>MOA, Park Foundation; DOT/PF; Alaska DPOR – details below</p>
<p>2) Alaska Long Trail – Fill gaps, upgrade existing segments, and improve connections from south to Seward and north to Mat-Su, Denali, and Fairbanks</p>	<p>MOA, Park Foundation; DOT/PF; BLM, Alaska DPOR</p>
<p>3) Systematically work to better accommodate pedestrians and bikes on streets in urban/suburban Anchorage</p> <ul style="list-style-type: none"> • Incorporate active, non-motorized transportation and “complete streets” principles throughout the city. Specific needs include: 	<p>MOA, Park Foundation; DOT/PF; BLM, Alaska DPOR</p>

- Work with funding partners in Congress and the State Legislature to secure federal funds for those goals
- Improve four season maintenance of bike and pedestrian infrastructure, through good upfront design and expanded funding

Specific projects to achieve a) b) & c) above (all are Long Trail “braids” or “onramps”)

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|---|--|
| a. Moose Trail segments: Lake Otis crossing; Coastal Trail through downtown to Ship Creek trail | a. MOA/AMATS/DOT/PF |
| b. Fish Creek Trail from Loussac Library to Coastal Trail | b. MOA |
| c. Long Trail South: Anchorage to Girdwood; link between Indian and proposed south extension of the Coastal Trail | c. DOT/PF (corridor plan), MOA, CSP, BLM |
| d. Long Trail North: extend bike and walking trails from Mirror Lake north to Palmer and Hatcher Pass | d. MOA, DOT/PF, CSP, Eklutna, AKRR, MSB, ADF&G |
| e. Upgrade Arctic to Indian, Crow Pass trails | e. CSP, Arctic Valley, JBER |
| f. Upgrade eroding Coastal Trail north | f. MOA |
| g. Complete east-west non-motorized connections, continuing east of current end of Chester Creek Trail | g. MOA, DOT/PF |
| h. Improve Midtown streets to better accommodate pedestrians and bikes year-round | h. MOA; DOT/PF |
| i. Extend north-south non-motorized trails, building from the C Street/“North South Trail” | i. MOA; DOT/PF |
| j. Upgrade deteriorated Flattop trail | j. State DPOR |
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4) Chugach Park Access – improve access roads, resolve parking lot issues.

- Priorities include: Glen Alps (new access road, van drop off, more parking, potentially a visitor center); Sunny Side of Flattop/Rabbit Lake; South Fork Eagle River; Arctic Valley access road and parking. *Other candidates:* Prospect parking lot paving; Basher Road/Stuckagain Heights and associated trail; Upper Huffman (paving, option for viewing areas, potential shuttle/bus drop-off); McHugh or Grandview trailheads

State Parks (with support from needed expansion of MOA rec service areas); federal funding through State of Alaska ARPA funded capital bill, DOT/PF federal infrastructure bill

5) Improve Downtown as a visitor and resident destination.

- Manage traffic to increase walkability & safety; provide public restrooms, shuttle service to major parks, better trail connections and (“Make downtown a trails hub”)
- Invest in indigenous wayfinding and placemaking,

MOA Parks & Planning; AEDC; Downtown Partnership, DOT/PF, Park Foundation
APF, Museum, ADP, Visit Anchorage

6) Provide signature “world class” outdoor recreation opportunities for that “one more day” Candidates include:

- Long Trail and Moose Loop
- “Summit to Sea Corridor”: Glen Alps/CSP, to FNB Park, U. Med district, Laine Fleischer Chester Ck, downtown

AK State Parks, MOA, BLM, Visit Anchorage, Park Foundation, Downtown Partnership, AEDC,

<ul style="list-style-type: none"> ● Arctic Valley public use cabins and loop trail ● Powerline Pass fall moose viewing ● Crow Pass Trail and backcountry campsites ● Reservable tent platforms at Eagle and Symphony, Williwaw, and Rabbit Lakes. ● LE resources for rangers 	DOT/PF, Chugach State Park, user groups
7) Upgrade snow season attractions <ul style="list-style-type: none"> ● Continue to expand winter trails (walk, ski, bike) in FNBP, BLM Campbell Tract, Kincaid, Russian Jack, Hillside, and, where practical, snowmobile areas in CSP) ● Provide winter comfort, for example burn barrels and space for food trucks, with electrical service ● Arctic Valley Ski Area infrastructure 	MOA Parks, AK State Parks, BLM, Single Track Advocates, Alaska Trails, Nordic Ski Club; Park Foundation, Arctic Valley Ski Area
8) Expand four season trailside facilities <ul style="list-style-type: none"> ● Investigate options for in-town trailside multi-purpose chalets/“bistros”, offering food and beverage, comfort in cold inclement weather, gear rentals, training programs and potentially lodging ● Investigate options for hut-to-hut systems in Chugach State Park, for example on the Arctic to Indian route ● Set up the necessary concessionaire/leasing systems to allow private investment in facilities 	MOA Parks, MOA Real Estate, Property Management & Planning Departments Chugach State Park, Single Track Advocates, Nordic Ski Club; Park Foundation, AEDC, Arctic Valley Ski Area, Alaska Huts Association, and private business partners
9) Improve parks, playgrounds and sports fields, and trail access particularly in underserved areas of the city <ul style="list-style-type: none"> ● Work so all parks/sports fields are inclusive, and well connected to the Anchorage trail system ● Improve options to use school playgrounds as outdoor rec opportunities, e.g., open ice skating rinks, fields, and supplies to community for outdoor recreation uses 	MOA Parks, Anchorage Park Foundation, BLM, Anchorage School District

Objective 8. Increase outdoor recreation workforce and organizational capacity to build and maintain outdoor recreation infrastructure and programs

Strategies:

- Increase the size and capabilities of the outdoor recreation/tourism workforce, to respond to the growing gap between need for services and demand
- Support expanded workforce funding, training, career pathways, compensation
- Invest in outdoor recreation facilities and programs to grow the local economy and attract and retain a skilled workforce

Identified Initiatives	Potential Partners
1) Educate the public and decision makers on the growing, unmet demand for employees; identify barriers and strategies for solutions	Anchorage Economic Development Corporation (AEDC), Visit Anchorage,

Anchorage School District, major outdoor recreation employers

2) Support workforce growth and development

- Work with local private sector employers to provide incentives to join, remain and advance in the outdoor recreation workforce
- Actively promote Anchorage a great place to live, work and play

See chapter 4, Goal 3 for more information

Anchorage Chamber, AEDC, Visit Anchorage

3) Continue to invest in outdoor recreation related quality of life improvements (see all the objectives, strategies, initiatives in this section)

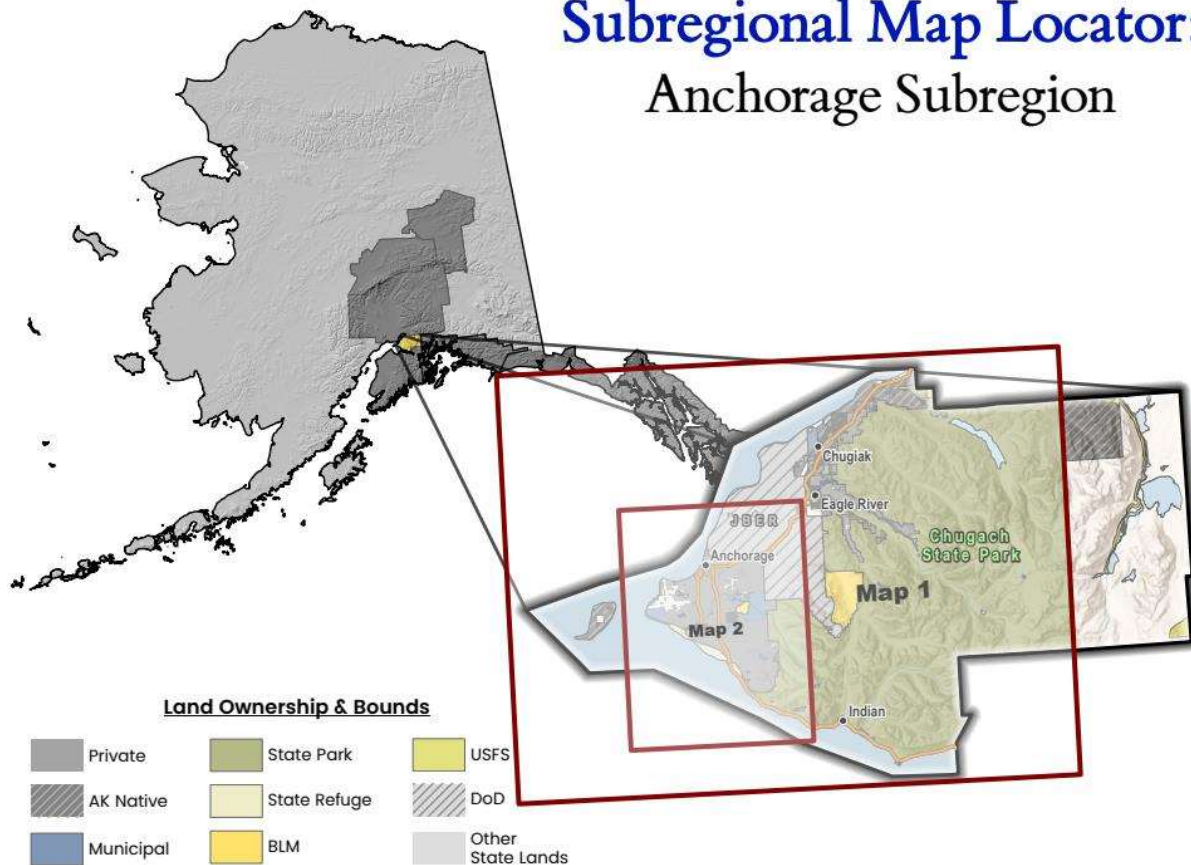
AK State Parks, MOA, BLM, Visit Anchorage, Downtown Partnership, AEDC, CSP, businesses

REFERENCES

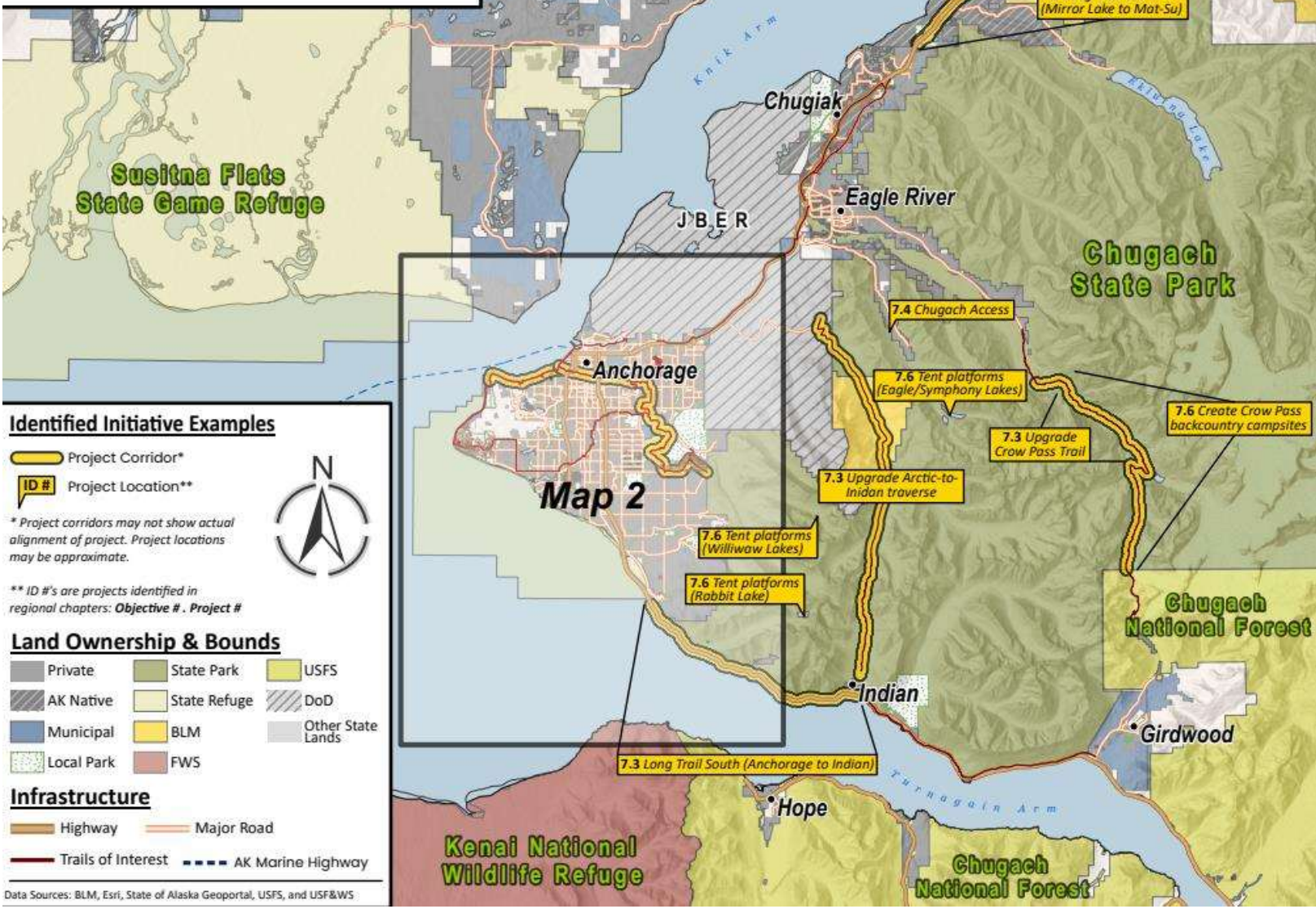
1) Municipality of Anchorage. Master Plans. Accessed October 20, 2022.

https://www.muni.org/Departments/parks/Pages/master_plans.aspx

Subregional Map Locator: Anchorage Subregion



SCORP Identified Initiatives: Anchorage Region (Map 1)



SCORP Identified Initiatives: Anchorage Subregion (Map 2)

